

## Pharmaco-economic aspects of pharmacogenomics and personalized medicine

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#### **Objectives**

- Rational for personalized medicine, promise and perception
- Basic pharmaco-economic methodology and application to personalized medicine
- Payer approach towards personalized medicine and other expensive drugs
- Key challenges and requirements for personalized medicine



#### **Flow**

Rational Promise

Efficacy/effectiveness
Safety
Cost
Cost effectiveness

Coverage Reimbursement Price



## Today, personalized medicine is shaped by biomarker based stratified therapy, applied to distinct patient groups

#### **Conventional therapy**

- No biomarker test
- No stratification or individualization

"One size fits all"

## Stratified therapy Biomarker based therapy

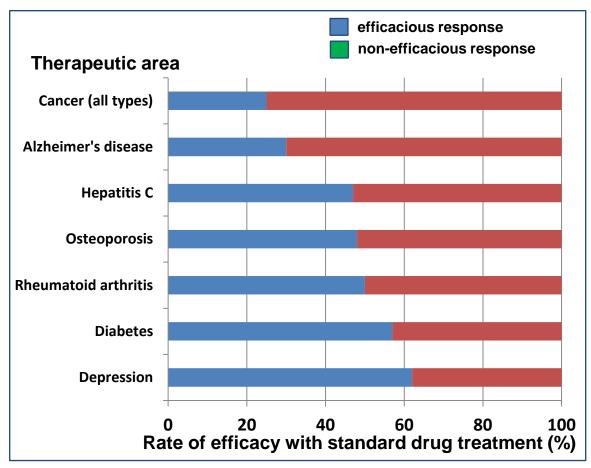
- Prognostic biomarker (e.g. Oncotype® DX, Femtelle®) course of disease
- Predictive biomarker (e.g. G551D-CFTR, HER-2) response to therapy
- Pharmacodynamic/pharmacokinetic biomarker (e.g. PGS Statins) dosing, patient-(group) individual therapy, gender
- Biomarker
- Biomarker supported decision making and therapy
- Companion diagnostics

"Personalized medicine seeks to improve stratification and timing of health care by utilizing biological information and biomarkers on the level of molecular disease pathways, genetics, proteonomics as well as metabolomics

Schleidgen et al. 2013



## High unmet need and continuing demand for efficacious treatments serves as key driver for personalized medicine

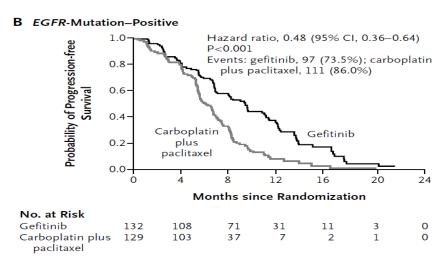


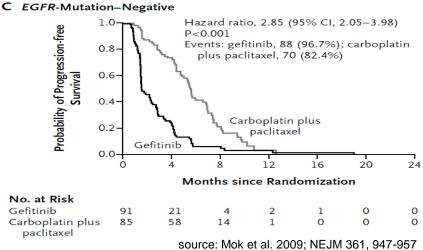
- Available standard drug treatments are deemed to provide sufficient therapeutic benefit for a fraction of patients only
- New targeted therapies may allow to treat more people with efficacious treatments
- Additional therapeutic advances expected from pharmacogenomics, biomarkers and targeted therapies

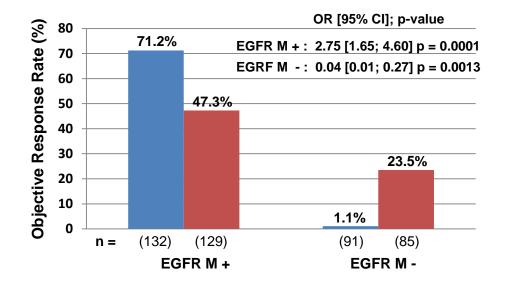
modified after Aspinall MG and Hamermesh RG (2007)



## Case study: Gefitinib (IRESSA) improves outcomes in patients with advanced NSCL, who are EGFR positive







"Gefitinib, a tyrosine kinase inhibitor, is licensed for the treatment of locally advanced or metastatic non-small cell lung cancer with activating mutations of epidemal growth factor receptor"

source: BNF 66; Sept. 2013



## Perception of personalized medicine by physicians, patients, industry and payers: heterogeneous expectations and concerns dominate

The perception of personalized medicine varies between key stakeholders with all stakeholders considering the value for money and cost of new treatments a central decision criteria

#### Physicians/patients

- Physicians welcome the availability of additional treatment options that offer improved efficacy and safety
- Patients hope for curative treatments that improve the health status
- Payers and physicians are often disappointed about the incremental benefit and cost of personalized medicine
- Perceived with great aspiration but promise not yet fulfilled

#### **Industry**

- Perceived as major growth area for the future
- Commercial exploitation of new and promising treatment concept
- Improve the success rate in development
- Accelerate regulatory and payer approval and extend on-patent
- Personalized medicine is an attractive area that may allow to enter into a promising and rewarding new area of sciences and business

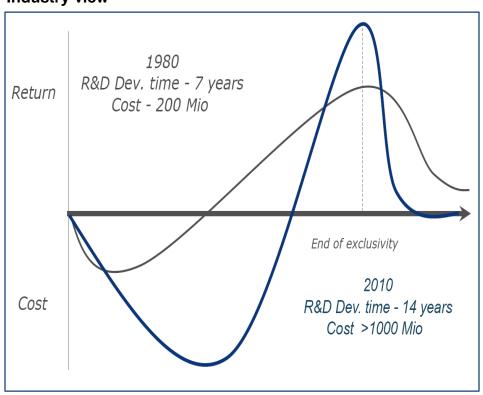
#### **Payers**

- Perceived with high ambiguity because the implications are not yet clear
- Hope for savings resulting from targeted administration of drugs
- Concern that new cost that may exceed the saving potential
- Potential to change the established value for money ratio in health care
- Affordability is the key priority.
   Can payers afford all the good things coming along with the budget that is available?

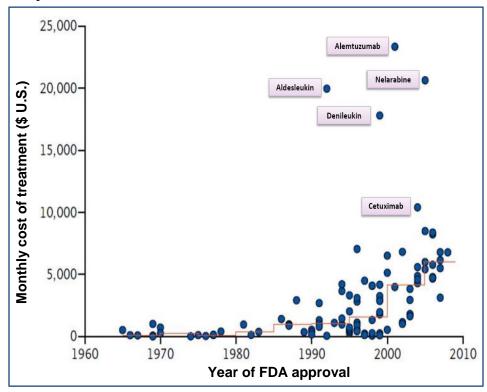


# Rising development cost, extended development time and increasing cost of new treatments will shape the approach towards personalized medicine of industry and payers

#### **Industry view**



#### Payer view



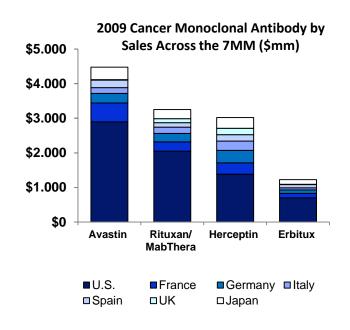
source: Lauwers L (2010)

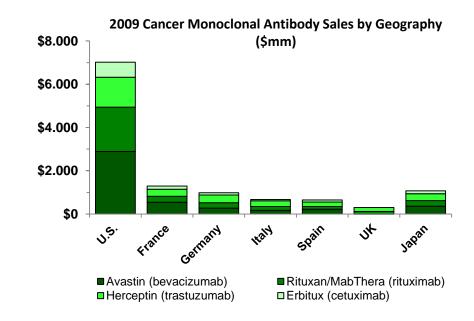
source: Bach (2009)



## As spending for existing biologics is already high, payers are concerned about the rise in cost from extended use of biomarker based therapy

2009 Revenues (million)	U.S.	France	Germany	Italy	Spain	UK	Japan	Total
Avastin (bevacizumab)	\$2,894	\$548	\$275	\$166	\$219	\$15	\$360	\$4,477
Rituxan/MabThera (rituximab)	\$2,047	\$269	\$245	\$180	\$130	\$118	\$263	\$3,252
Herceptin (trastuzumab)	\$1,382	\$331	\$361	\$267	\$183	\$185	\$313	\$3,022
Erbitux (cetuximab)	\$697	\$133	\$102	\$58	\$91	\$10	\$133	\$1,224
Total	\$7,020	\$1,281	\$983	\$671	\$623	\$328	\$1,069	





source: Datamonitor, Company Annual Reports



## Biomarker based therapy may increase or decrease treatment cost, the net effect is still under discussion, requiring in depth economic analysis

## Reasons why personalized medicine and biomarker supported therapy could decrease cost

- Reduce waste/cost by use of appropriate treatment strategy for each patient (e.g. right dosing)
- No/reduced cost from treatment of non responder group
- Reduced rate of adverse events and treatment discontinuation will reduce unnecessary hospital admissions and outpatient healthcare contacts
- Improved treatment efficacy and effectiveness will improve productivity and reduce indirect healthcare cost

## Reasons why personalized medicine and biomarker supported therapy could increase cost

- Combined use of diagnostic and treatment may result in an increase of drug treatment related cost
- Reduced patient pools may force industry to refinance development by charging substantial price premiums
- Prolonged survival of patients requiring care may lead to an increase in overall cost
- Development cost for given drug may increase due to extended development timelines

Underlying promise: Better targeted therapies and biomarkers will lead to an increase in effectiveness

"Independent of the cost effectiveness, I can only spend money I have" – Canadian (Ontario) health official in effectiveness?



# Pharmaco-economic analysis combines cost and effect; cost effectiveness and cost utility analysis perceived as most relevant for stratified therapies

Study types	Characteristics	Costs considered	Effects considered
Cost minimization	<ul> <li>costs of different strategies are compared, while effects considered to be equal</li> </ul>		-
Cost benefit	effects are expressed in monetary terms		(monetary)
Cost effectiveness Cost utility	effects are expressed in clinical or utility terms		

Limitations

- these methods rarely address the budgetary impact
- the relevance of "traditional" pharmacoeconomic outcome often remains unclear
- · substantial variation between countries on use of assessment and resulting benefit



### Cost and treatment effectiveness versus current standard of care will set the stage to decide on the value and funding of new therapies

#### The promise of personalized medicine

To improve health care by:

Increased treatment effectiveness

Minimized treatment side effects

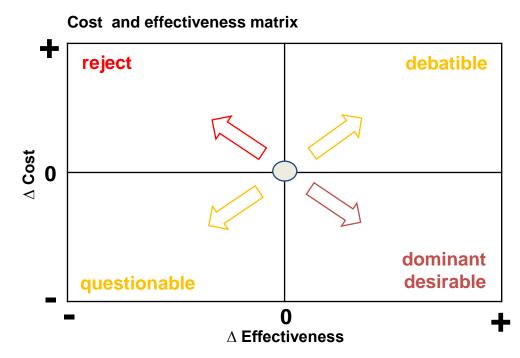
Optimized timing, dosing and treatment duration

#### Realize saving potentials

Eliminate cost associated with treatment failure

Eliminate cost associated with adverse events

Eliminate cost due to unnecessary therapy

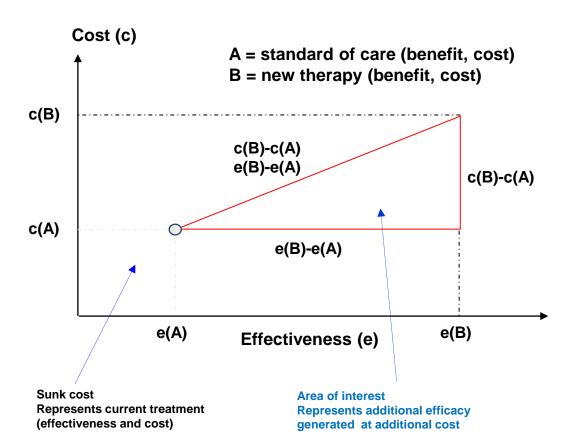


Combined assessment of cost and benefit required versus active comparator, no placebo

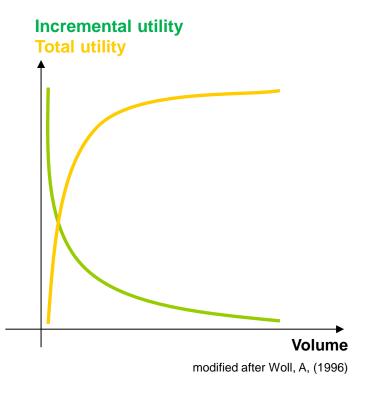


# Application of the utility concept of micro-economic theory; payers are interested to understand the incremental change in benefit and cost of a new treatment versus standard of care



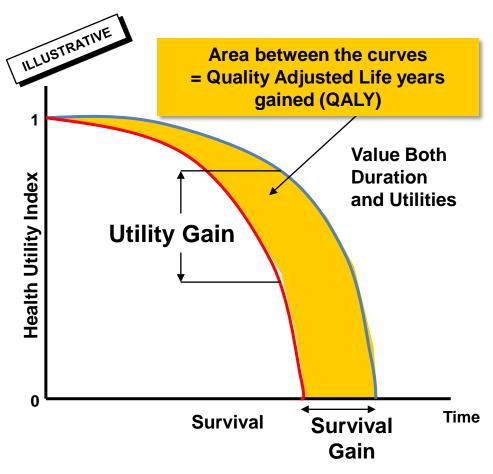


#### Law of diminishing return





# Pharmaco-economic decision making is often based on quality adjusted life years gained (QALY); no difference is made whether the gain results from a gain in life years without improved utility or the other way around



#### 0 = Death 1 = Perfect Health

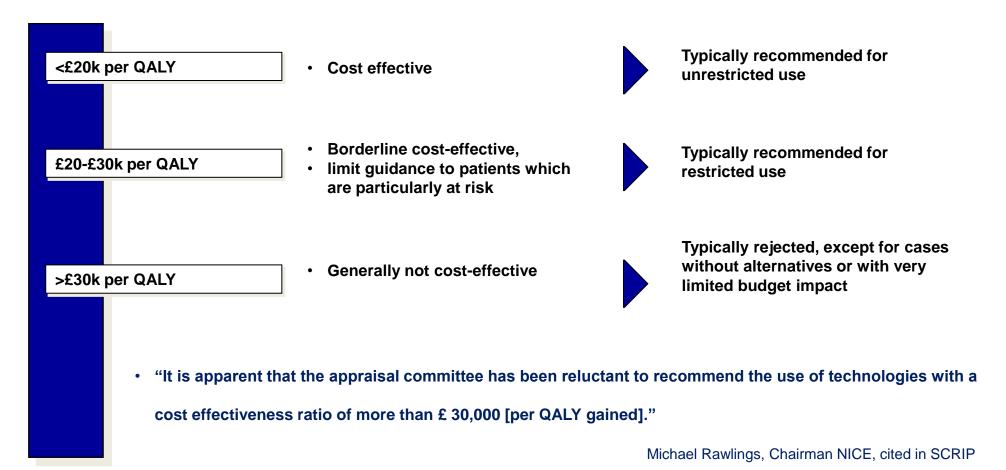
#### **Quality Adjusted Life Years (QALY)**

- The QALY approach in pharmacoeconomics is rooted in the utility theory and allows for a value to be assigned to each life year of an individual
- Patients may benefit from medical interventions by
  - Improving their health status without gaining additional life years
  - By gaining life years without improving their health status
  - By a combination of both
- 1 QALY = 1 year of life at perfect health
- To determine the QALY benefit of new treatments, the cumulative QALY gain is calculated comparing alternative treatment outcomes with each other
- Representative QALY estimates for ESRD and kidney transplant patients from the literature:
  - ESRD, dialysis: 0.55
  - Patient after kidney transplantation: 0.70



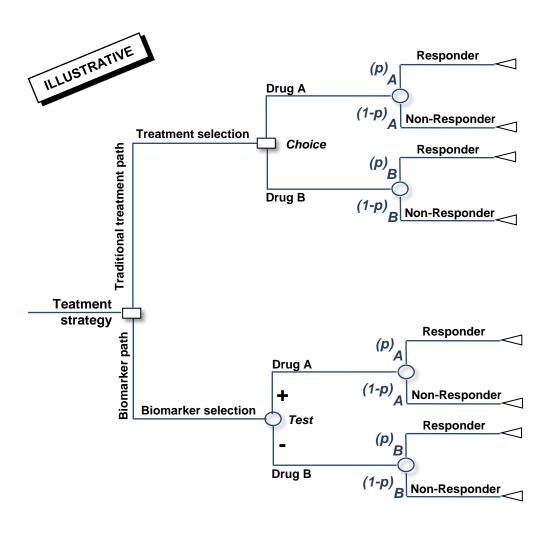
## Cost-effectiveness thresholds are often used to determine the reimbursement status and price point of new medical procedures

#### **Example: UK cost-effectiveness decision criteria**





## Decision tree and analytical requirements for an incremental analysis of cost and benefit of personalized medicine versus standard treatment



- Clinical and pharmaco-economic data needs for analysis and for use with payers
- Health outcomes data, morbidity, mortality (e.g. overall survival in oncology)
- Surrogate endpoints second best options (e.g. remission rate, progression free survival)
- Resource utilization
- Cost for each resource item
- Long term health outcomes data, resource utilization and cost
- Diagnostic test performance
- Number needed to treat (NNT)
- Health utility (QALY) and health related quality of life (HRQL)

Comparative assessment of resource use, cost and health outcomes/benefit

Analysis done for each treatment arm

Incremental analysis of alternative treatment strategies

(Probabalistic) sensitivity analysis



## Biomarker tests add additional complexity: sensitivity and specificity of biomarker tests may contribute to outcomes and cost of therapies

	Matching disease state					
¥		+	-	\		
test resu	+	Correct positive "a"	False negative "b"	test resul		
Biomarker	-	"C" False negative	"d" Correct negative	Biomarker -		

		Diomaino B	acca morapy
<u>+</u>		+	-
test result	+	Adequate resource allocation "a"	Inadequate, oversupply of care "b"
Biomarker	-	"C" Inadequate, undersupply of care	"d" Adequate resource allocation

Biomarker based therapy

Sensitivity: a / (a+c)

Specificity: d / (b+d)

Positive predictive value: a / (a+b)

Negative predictive value: d / (c+d)

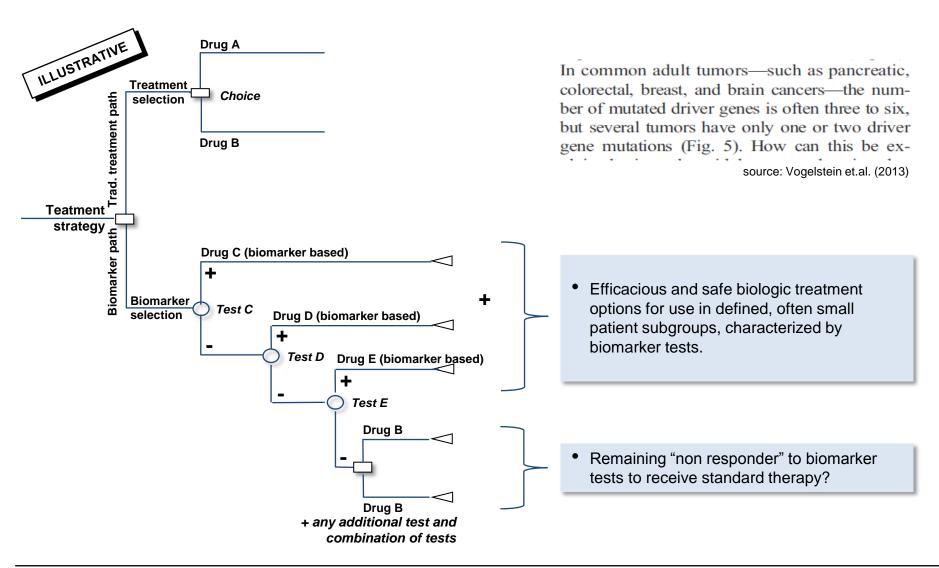
"b", "c": inadequate resource and budget allocation

"b": inappropriate use of a potentially very expensive therapy

"c": an efficacious treatment is withheld from patients, potentially causing an increase in downstream cost



# Sequential application of biomarker tests would allow an increasing number of patients to benefit from biomarker based therapies; risk of excessive cost due to slicing and orphanizing of target population





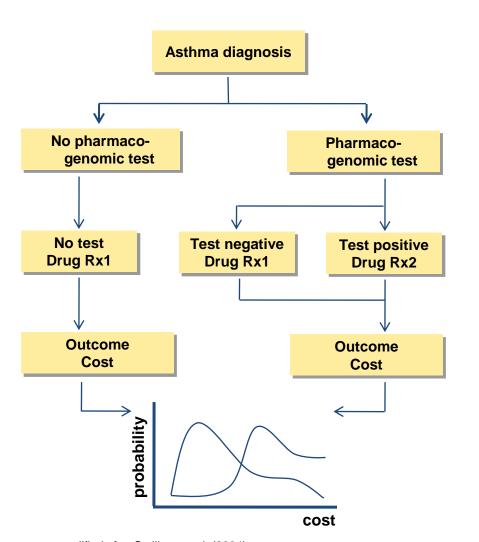
## Possible comparative scenarios for clinical and pharmaco-economic analysis of pharmacogenetic testing and companion diagnostic

# Comparative scenarios No test + Drug Test → Drug (Test + Drug)

- Goal Investigate the cost effectiveness of genetic testing strategy versus no testing strategy
  - Competition between pharmacogenomic test and traditional treatment practice
- Goal Investigate the cost effectiveness genetic testing strategy versus companion diagnostic strategy
  - Competition between cost-effective pharmacogenomic test and new companion diagnostic approach
- Goal Investigate the cost effectiveness of no testing strategy versus companion diagnostic strategy
  - Only of relevance if analysis "1" confirms that no-testing strategy is cost effective over testing strategy



# Case study: economic framework of hypothetical pharmaco-genomic asthma test to investigate the cost and outcomes of therapeutic interventions



#### **Model assumptions**

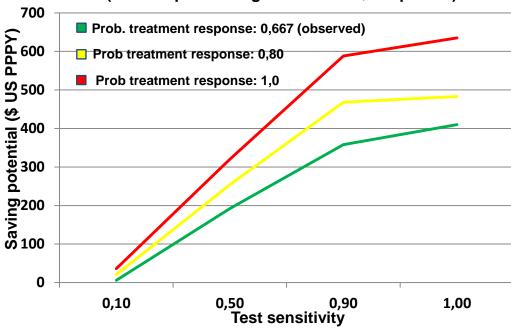
- Assumption: Availability of pharmacogenomic test to detect responder/non-responder to available asthma therapy
- Research question: to compare the health care cost of an observed treatment protocol (base case) with those in hypothetical treatment scenarios
- Data basis: 28.324 asthma patients; claims data
- Type of analysis: retrospective data analysis
- 66,7% of patients classified as responders
- Cost responder: \$3.140; cost non-responder: \$5.132
- Probability of asthma related emergency visit: 0,4% in responder group and 0,6% in non-responder group
- Cost for pharmacogenomic test varied from \$100 to \$300

source: modified after Stallings et.al. (2004)



## Modeling outcome confirms the saving potential of the hypothetical pharmaco-genomic asthma test

## Saving potential from pharmacogenomic testing in asthma (cost for pharmacogenomic test: \$100/patient)



Saving potential		Test sens	itivity	
Prob. treatment response	1,0	0,9	0,5	0,1
0,67	\$410	\$358	\$192	\$6
0,70	\$452	\$393	\$198	\$2
0,80	\$483	\$468	\$254	\$21
0,90	\$588	\$515	\$283	\$48
1,0	\$635	\$589	\$320	\$36

#### Interpretation

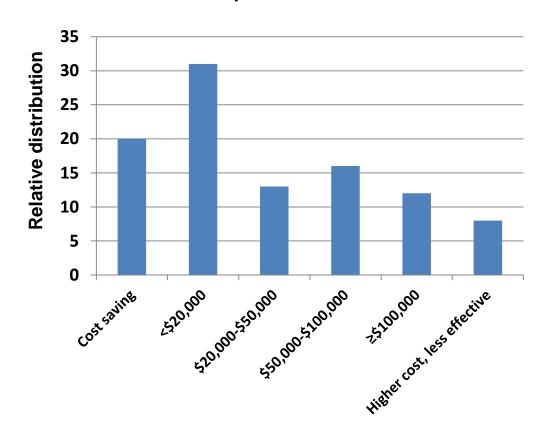
- Most favorable case, test sensitivity of 100% and unchanged treatment effectiveness results in saving of \$410/patient
- If combined with more effective treatments, the saving potential could increase to a max.of \$635/patient
- At 1,0 test sensitivity and 1,0 effectiveness probability a test could cost up to \$700 to generate ~\$410/patient



source: modified after Stallings et.al. (2004)

## Available data from 59 economic assessments of personalized medicine tests confirms supportive cost utility results in majority of cases and

#### \$/QALY results for personalized medicine tests



- Total of 59 published cost utility studies identified.
- 20% cost saving
- 60% cost effective
- 20% not supported by CUA
- Low number of CUA studies (n=59) reflects limited demand for data on diagnostic tests.
- Payers feel uncertain about value and application of personalized medicine tests.
- Delayed reimbursement of personalized medicine tests reflects payer uncertainty.





## Variability of cost effectiveness results also restricts the fast and general application and reimbursement of biomarker tests in clinical practice

#### Summary of results of cost utility and cost effectiveness studies; selected examples

Study	Test and intervention	Result
Eckman et.al. (2009)	Test for CYP2C9 and VKOBC1 variants and genotype-guided warfarin dosing in nonvalvular AF	\$170.000 per QALY.
Meckley et.al. (2009)	Genotype (CYP2C9 and VKORC1)-guided warfarin dosing in AF patients	\$60.725 per QALY
Patrick et.al. (2009)	Genotype (CYP2C9 and VKORC1)-guided warfarin dosing in AF patients	\$50.000 - \$100.000 per QALY
Leey et.al. (2009) CYP2C9 genotyping in acenocoumarol tx		€4.233 per bleeding event avoided
You et.al. (2004)	CYP2C9 genotype-guided warfarin dosing	\$5.778 per major bleeding averted

source: modified after Wong WB et.al. (2010), Klang et.al. (2010)



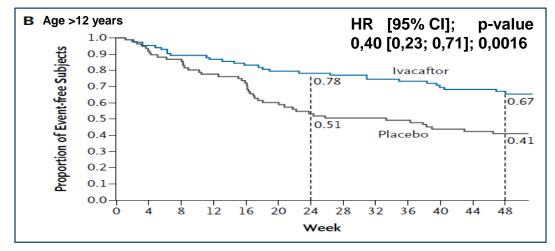
## Case study: Ivacaftor (Kalydeco®) offers substantial clinical benefit for 2.2% of CF patients with G551D-CFTR mutation

Indication:	Cystic fibrosis (CF)
Drug:	Ivacaftor (Kalydeco®)
Biomarker:	G551D-CFTR mutation
Orphan status	yes

#### **CF** mutations and frequency

Type of mutation	Freqency
Δ F508	69,4%
unknown	15,7%
G542X	2,3%
G551D-CFTR	2,2%
Δ 1503	1,6%
W1282X	1,4%
N1303V	1,2%
18 other mutations	5,9%

source: MCKone et al. (2003)



source: Ramsey et al. (2011); G-BA (2013) Therapy recommendation (Therapie Richtlinie) Kalydeco®

	Placebo (N = 78)	Ivacaftor (N = 83)	Difference [95% CI]	p-value
Lung function (% FEV1 predicted); week 24	- 0,18%	10,39%	10,58% [8,57; 12,59]	< 0,001

source: G-BA (2013) Therapy recommendation (Therapie Richtlinie) Kalydeco®



## High cost of Ivacaftor (Kalydeco®) drive mixed outcomes of payer assessments in Germany and Scotland

## Germany: Additional benefit assessment according to § 35a SGB V and § 130b SGB V rebate agreement

Additional benefit assessment (§ 35a SGB V)				
Children 6 – 11 years (N = 27)	minor			
Adolescents, adults >12 years (N = 143)	substantial			
Therapy, comparative therapy and cost				
Comparative therapy	Best supportive care			
Annual cost comparative therapy	€ 12,671.67			
Annual cost Kalydeco®	€ 289,351.65			
Cost test G551D-CFTR	€ 557,59			
Rebate agreed with GKV-SV (§ 130b SGB V)				
Rebate agreed with GKV-SV (% of initial manufacturer selling price	~€ 36.350 (~13,50%)			

source: Vertex (2012) Additional benefit assessment Kalydeco®, Modul 3 and Modul 4; Lauer Taxe Kalydeco®

## Scotland: Assessment of cost effectiveness and recommendation for use of Kalydeco with NHS Scotland

recommendation for use of Kalydeco with NHS Scotland					
Comparative clinical eff	Comparative clinical effectiveness				
Modeling concludes on mean survival benefit of 17.8 years, up from 16.1 to 34.0 years					
Substantial uncertainty on modeling approach as no data beyond 48 weeks of treatment was available					
Pharmaco-economic assessment					
Incremental QALYs 5.40					
Incremental cost £ 1,780,591					
ICER (£/QALY) £ 330,657					
SMC recommendation					
Ivacaftor (Kalydeco®) is not recommended for use within NHS Scotland					

The submitting company's justification of the treatment's cost in relation to its health benefits was not sufficient to gain acceptance by SMC and in

addition the company did not present a sufficiently robust economic

£21m "orphan drug" fund available to improve access to Kalydeco® for

analysis to gain acceptance by SMC.

eligable patients

source: NHS Scotland 2012



## Payers and budget holders feel unclear about the growing number of variables and analytical complexity of biomarker based therapy

## Payer uncertainty related to features of biomarker based treatments

- Trial design
- Comparative therapy
- Efficacy versus effectiveness
- Evidence basis
- Sustainability of response
- Reproducability of results
- Slicing and orphanizing of indications
- Long term treatment cost

- The substantially increased number of variables and treatment scenarios will force decision maker to adjust established decision criteria
- Potential disconnect between high target price of biomarker based therapy based upon short term data
- Biomarker tests are defined treatment components that require a separate assessment independent of related pharmaco-therapy



# Effectiveness data is preferred by payers for budgetary decision making, risk sharing agreements are often applied to address unclear data quality and relevance of evidence

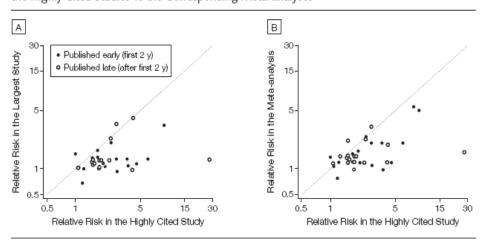
#### **Efficacy**

- Indicates a therapeutic effect in a controlled research environment
- Used by regulatory environment
- Available at launch of product

#### **Effectiveness**

- Indicates a therapeutic effect in normal clinical practice
- Desired by payers for budget decisions
- Not available at launch of product

**Figure.** Relative Risks in the Highly Cited Studies vs the Corresponding Largest Studies and in the Highly Cited Studies vs the Corresponding Meta-analyses

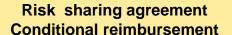


Diagonal lines represent equal effects between the highly cited study and the largest study (A) or the metaanalysis (B), respectively. A, Not shown are 3 topics whereby the highly cited study was the same as the largest study. B, Meta-analyses may include the data from the highly cited studies, but the latter are usually small compared with the corresponding meta-analyses (median, 5%; interquartile range, 2%-12%, of the metaanalysis sample size).

source: Ioannidis & Panagiotou (2011)

#### **Case study Evidence Basis**

- Payers are uncertain about the relevance of efficacy data for daily clinical decision making
- Recent meta analysis on biomarkers indicated that effect size of highly cited studies may vary substantially from subsequent study results
- Risk that favorable product profile can not be reproduced in clinical practice which may lead to substantial budget risk





## Innovative price and reimbursement arrangements may allow payers to address the budgetary risk from unclear data situation

## Financial utilization models

- Price volume agreements
- Dynamic benefit agreements (rebates depending on market share targets)
- Patient capitation and dose caps

## Outcomes based models

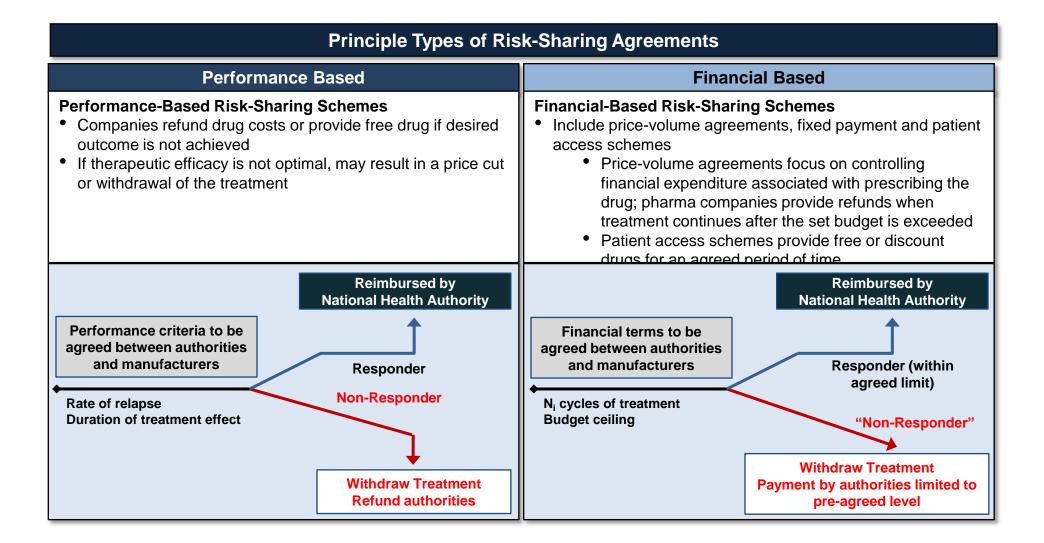
- Different reimbursed price depending on patient outcomes
  - > Treatment response
  - > Treatment outcome

#### Risk based models

- Different reimbursed price depending on patient subgroups by
  - > Indication
  - > Treatment history
  - > Risk factors



## There are two principal risk-sharing schemes employed, performance-based risk-sharing schemes or financial-based risk-sharing schemes





## Risk-sharing agreements in place across the EU5 for different cancer therapies; examples from two countries

Company	Drug	Indication	Agreement Type	Strategy
Celgene	Revlimid	Multiple Myeloma	Financial	The NHS pays for treatment for the first 2 Years, if treatment is required after the 2 years, then Celgene will cover the costs
Astra- Zeneca	Iressa	Non small cell lung cancer (NSCLC)	Financial	NHS buys Iressa at fixed cost of £12.200 irrespective of the duration of the treatment. NHS pays for the required EGFR test
GSK	Votrient	Advanced Renal Cell Carcinoma	Financial	<ul> <li>12.5% discount off the list price and will pay the NHS a rebate depending on the outcome of a head-to-head trial known as COMPARZ, data of which will be available in 2012</li> </ul>
Merck KGaA	Erbitux	Advanced or Metastatic CRC	Performance	<ul> <li>Erbitux should only be used on patients who test positive to EGF with the wild type KRAS gene; the company is required to pay 50% of the costs of the drug in the event that doctors see no stabilization of a patient's metastatic tumor after 2 months</li> </ul>
вмѕ	Sprycel	CML and ALL	Performance	The Italian health service fully covers the cost for responders; manufacturers refund the cost in the case of disease progression
GSK	Tyverb	HER2+ Breast Cancer	Performance	The Italian health service fully covers the cost for responders; manufacturers refund the cost in the case of disease progression
Genentech	Avastin	NSCLC, CRC	Financial	\$55.000 expenditure ceiling for all patients agreed with Medicare. Covers all agreed indications
Genomic Health	Oncotype	Breast Cancer	Financial	Conditional reimbursement approval with United Health for limited period of time to assess efficacy

source: nterviews and analysis; IHS Global Insight (2011)



#### Summary

- Personalized medicine is an attractive treatment concept that will have a substantial impact on cost and benefit of pharmaceutical treatments in the future
- Pharmaco-economic analysis of personalized medicine is not different from economic analysis of conventional treatments but substantially more complex
- Convincing health outcomes data and pharmaco-economic data is needed to confirm the clinical and economic value of personalized medicine to clinicians, payers and patients
- To control cost payers will exploit contracting and payment for performance in order to address potential budget uncertainty and to split cost and risk between stakeholders
- Whether personalized medicine will eventually increase or decrease spending is unclear due to the small number of outcomes studies available and lack of long term data
- The current concepts are best described as biomarker based stratified therapy. Truely individualized therapy will further complicate the economic and clinical case and create new competetive scenarios and analytical challenges

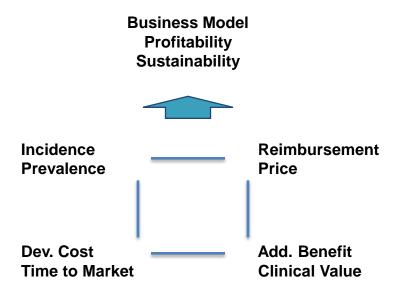


## Multiple factors and decision criteria apply to drive the cost-effectiveness and commercial attractiveness of biomakers and stratified therapies

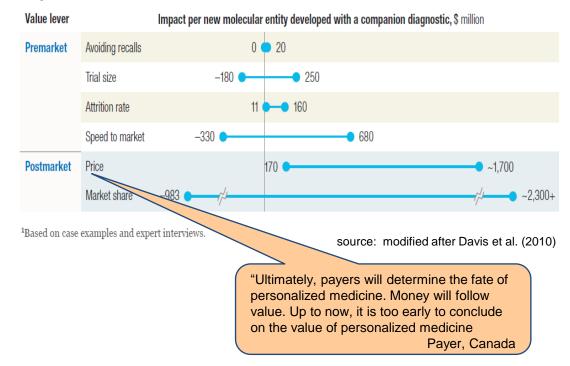
Category	Factors to assess	Expressions that favors cost effectiveness and acceptance
Genotyping	Prevalence Penetrance	high prevalence of allele in target population high penetrance
Disease	Prevalence Unmet need Economic impact	high prevalence in target population high unmet need (e.g. mortality, mortality) high direct cost, high indirect cost
Biomarker test	Sensitivity Specificity Cost	high sensitivity high selectivity low or moderate cost
Treatment	Efficacy Safety Cost	significant, clinicially relevant and sustainable reduction in adverse event that impact cost low or moderate cost
Comparative therapy	Efficacy Safety Cost	low, not relevant frequent adverse events moderate or high cost
(selected categories and factors	only)	source: modified after Veenstra (2012)



# Price and market share are considered to drive the commercial aspiration of personalized medicine, clearly exceeding the impact of potential savings and accelerated time to market



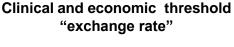
## Sensitivity analysis and impact of selected business attributes on expected commercial value



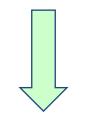


## As personalized medicine aims to fulfills its promise, affordability becomes the key issue that may lead to less attractive cost – effectiveness ratios

Personalized medicine to replace **Budget available** traditional pharmaco-therapy Rx1 **Biomarker** Personalized Individualized Rx1 R<sub>x</sub>2 R<sub>x</sub>3 Increased effectiveness and safety **Budget available unchanged** 









£10.000/QALY?

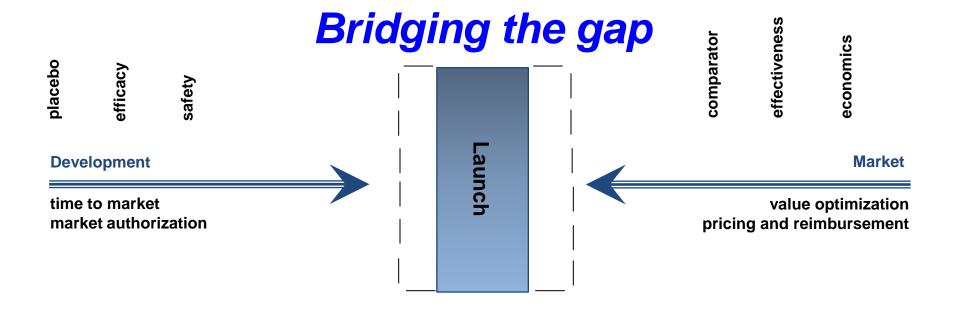


Gradually evolving individualization

# Commercial success of personalized development will depend on smooth integration of clinical and commercial requirements on product development

Realize sustainable and optimal return on investment by means of:







## As personalized medicine is not limited to pharmaceuticals, competition for fundings across healthcare sectors will intensify

Definition of personalized medicine

 Any of the way in which understanding meaningful differences between individuals helps guide the use and interpretation of diagnostics as well as choices in therapies and prevention

Pharmaceuticals; "biologics"
 Biomarker
 Tissue grafts
 Stem cell therapy
 Other individualized therapies
 Surgery
 Devices

Delivery of care

- Individualization not limited to biomarkers and pharmacotherapy
- Individualized approaches increasingly in competition with biomarker based pharmacotherapy
- Affordability of individualized approaches and priorities to be determined



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